

**Exhibit B**  
**PROJECT STATUS REPORT**  
**for the Community Preservation Committee**

Project Name: Assabet River Multi-use Bridge & Trail

Project Number: 8-19 Status Report Date: August 19, 2025

Project Award Date: September 2020 Project Completion Deadline (30 months after award): March 2022

**Interim Status Report.** *The awardee shall submit an Interim Status Report twice per year in April and October, or on such other schedule as requested by the CPC. The CPC may request a site visit and/or copies of any completed studies or materials for its files.*

**XX Final Status Report.** *Once the Project is complete, the awardee must submit a Final Report to the CPC. The Final Report shall include narratives; a detailed expenditures report; before, during, and after photographs; and any other defined conditions specific to the Project established by the CPC. In the narratives, please describe the Project in its entirety, from start to finish.*

**Extension Request.** *If the awardee anticipates the CPA-funded portion of the Project will extend beyond the thirty (30) month grant period, then prior to the end of such period, an extension request must be submitted in writing to the CPC for consideration. If an extension request with an accompanying explanation for such request is not timely received, the CPC may decide to return any remaining unexpended funds to the General CPA fund. Please provide a detailed justified Extension Request for consideration by the CPC under item 6 below.*

**1. Brief Project Summary (one paragraph from application describing the Project goals, scope and budget):**

The Assabet River Multi-Use Bridge and Trail is a long-term community goal and the linchpin that will bring together existing and planned open space and trail resources in West Concord that will benefit and enhance community life, as well as provide more people with access to this scenic river corridor.

Constructing this multi-use bridge and trail over the Assabet River will allow planned trails on the easterly side of the river to connect with existing trails on the westerly side of the river, as well as the regional Bruce Freeman Rail Trail (BFRT). The BFRT is open to *multi-modal* non-motorized uses such as cycling, jogging, walking and rollerblading and will eventually extend from Framingham to Lowell.

Under this CPA grant, the Town was awarded \$250,000 towards the development of construction drawings and documents; and for the permitting needed to apply for various grant funds to advance the Assabet River Multi-use Bridge & Trail project.

**2. What is the date your Project began or will begin spending the CPC funds? March 2021**

**3. What is the expected Project completion date?** All the funds provided under this CPA grant have been expended by the Town's consultant doing the design, engineering and permitting for the project.

**4. What percentage of the Project has been completed to date?** 100% of the CPA funds have been expended.

**5. Describe work completed to date and key Project milestones that have been reached:**

2021-2022: The consultant team completed the Preliminary Design and MassDOT require Bridge Type Studies.

2021: The site survey, wetland delineation, and geotechnical borings were completed.

2022: The Project Need Form (“PNF”) and Project Initiation Form were submitted to the State for consideration for construction funding on the Transportation Improvement Program (“TIP”).

2023: The Metropolitan Planning Organization Project Review Committee approved the PNF for inclusion in the list of future projects in the TIP.

2023: MassDOT approved the Bridge Type studies and the design evolution for the project.

2024: The consultant submitted and MassDOT approved the 10% Design Submission

2025, March: The project was submitted to the State to be programmed for a funding year in the FY26-FY30 TIP.

2025, May: MassDOT approved the Bridge Type Selection Worksheet which is the culmination of the project development phase. Alternative bridge types, locations, and alignments are reviewed, and a recommendation of a preferred bridge alternative is made by the Town’s consulting engineering firm. MassDOT reviews this report to concur with the recommendation of the consulting engineer. Considerations include feasibility, overall project goals, and cost. MassDOT also confirms the preliminary design is sound and complete enough to move towards final design. Now that the MassDOT State Bridge Engineer has granted his approval, the project can proceed to the 25% Design Submission.

#### 6. Describe the remaining work on the Project and projected timeline it will be complete:

All of the CPA funds provided under this grant award have been expended. However, there is still a significant amount of work still required:

- 2025 May-Oct: Complete 25% Bridge and Trail Design (engineering/architecture/landscaping/lighting) and submit to MassDOT 25% Design Submission
- 2025 Aug-Sept: Final Geotechnical Investigations – As part of MassDOT’s Bridge Type Studies approval, they are requiring the Town perform two additional soil borings, which need to be completed when the water levels in the Assabet River are low.
- 2026 Spring: MassDOT 25% Design Public Hearing
- 2026 Summer: Following the 25% Design Public Hearing and approval of the 25% Design by MassDOT, the consultant will begin the Environmental Permitting, which includes filing a Notice of Intent with the Concord Natural Resources Commission, a State MEPA Expanded Environmental Notification Form and Environmental Impact Report, a DEP Chapter 91 License for a navigable waterway and Water Quality Certification, and Federal NEPA application, Army Corps Section 404 Form, Water Quality Data Form and Programmatic Section 4(f) Evaluation.
- 2026 Fall: The consultant will submit to MassDOT the 75% Design Submission.
- 2027-2028: The consultant will complete the final design, final environmental permitting, easement acquisitions, if needed, and submit to MassDOT the 100% Design Submission. Town staff will complete necessary amendments to the two existing Conservation Restrictions.
- 2028-2030: The advertisement date for construction will be determined on the project’s placement for funding the TIP.

#### 7. Expenditure Report:

- a. **Attach a detailed Expenditure Report to this Project Status Report**
- b. **Account for the amount of CPC funds expended to date with a brief narrative**  
See attached detailed scope of work and accounting from the consultant

c. **Account for any remaining unexpended funds:** All the funds provided under this CPA grant have been expended.

8. **Describe your outreach efforts:** The most recent outreach effort was made on March 10, 2025. The Town Planner and the consultant team held two public information sessions to provide an update on the project's progress. The sessions included a really cool video simulation of the bridge once completed. Both can be found on the Project's webpage: <https://www.concordma.gov/2398/Assabet-River-Bridge-Trail>

9. **Additional comments or explanation for the CPC to consider.**

Name of person who completed this Report: Elizabeth Hughes, Town Planner Date: August 18, 2025

Contact Information /Email Address: 978-318-3290; ehughes@concordma.gov

**Revise Attachment B: Summary of Work Budget, to the following:**

**LABOR**

<u>Item</u>	<u>Original Agreement</u>	<u>Amendment No. 1</u>	<u>Amendment No. 2</u>	<u>Amendment No. 3</u>	<u>Total</u>
Task 1A – Project Management	\$ 3,500.00		\$ 16,000.00	<b>\$3,000.00</b>	\$22,500.00
Task 1B – Design Team Collaboration Meetings	\$ 36,200.00		\$ 16,500.00	<b>\$1,000.00</b>	\$53,700.00
Task 1C – MassDOT Scoping Process			\$ 8,500.00		\$8,500.00
Task 2A – Wetland Delineation	\$ 5,500.00				\$5,500.00
Task 2B – Survey and Base Plan Development	\$ 21,000.00				\$21,000.00
Task 2C – Additional Survey and Base Plan Development – Amendment 1		\$ 20,000.00	\$ 15,000.00		\$35,000.00
Task 3 – Design Concept Refinements	\$ 75,000.00		\$ 8,500.00		\$83,500.00
Task 4A – Environmental Permitting (WPA RDA)	\$ 2,500.00			<b>\$2,500.00</b>	\$5,000.00
Task 4B – Early Environmental Coordination Checklist/Report			\$ 4,500.00		\$4,500.00
Task 4C – NEPA Categorical Exclusion (Draft)			\$ 4,500.00		\$4,500.00
Task 4D – MEPA Environmental Notification Form (Draft)			\$ 6,500.00		\$6,500.00
Task 5 – Geotechnical Investigation and Report	\$ 33,800.00		\$ 3,000.00		\$36,800.00
Task 6 – Hydraulics Analysis and Report	\$ 13,000.00		\$ 7,000.00		\$20,000.00
Task 7 – Design Project Development	\$165,200.00	\$ 15,000.00			\$180,200.00
Task 8 – Bridge Type Selection Worksheet	\$ 24,000.00				\$24,000.00
Task 9 – Graphic Renderings/Models		\$ 25,000.00			\$25,000.00
Task 10 – Public Information Meetings		\$ 9,500.00		<b>\$4,000.00</b>	\$13,500.00
Task 11 - Subsurface Utility Engineering Quality Level B			\$ 3,500.00		\$3,500.00
Task 12 - Municipal Sewer Inspection			\$ 2,500.00		\$2,500.00
Task 13 - Functional Design Report (FDR)			\$ 7,500.00		\$7,500.00
Task 14 - Design Justification Workbook (DJW)			\$ 6,000.00		\$6,000.00
Task 15 - 25% Highway Design			\$ 55,000.00	<b>\$5,000.00</b>	\$60,000.00
Task 16 - Bridge Sketch Plans			\$ 95,000.00	<b>\$7,500.00</b>	\$102,500.00
Task 17 – Wetland Delineation & NOI				<b>\$14,500.00*</b>	\$14,500.00
Task 18 – 25% Design Public Hearing				<b>\$8,000.00</b>	\$8,000.00
Task 19 – 75% Highway Design Plans				<b>\$84,000.00</b>	\$84,000.00

<u>Item</u>	<u>Agreement</u>	<u>Amendment No. 1</u>	<u>Amendment No. 2</u>	<u>Amendment No. 3</u>	<u>Total</u>
Task 20 – Preliminary Right-of-Way				\$11,000.00	\$11,000.00
Task 21 – 75% Bridge Design				\$277,390.00*	\$277,390.00
<b><i>GPI Labor Subtotal</i></b>	<b><i>\$379,700.00</i></b>	<b><i>\$69,500.00</i></b>	<b><i>\$259,500.00</i></b>	<b><i>\$417,890.00</i></b>	<b><i>\$1,126,590.00</i></b>

**SUBCONSULTANT FEES**

<u>Item</u>	<u>Agreement</u>	<u>Amendment No. 1</u>	<u>Amendment No. 2</u>	<u>Amendment No. 3</u>	<u>Total</u>
Subconsultants: KCI (SUE)			\$32,500.00		\$32,500.00
Subconsultants: La Dallman			\$104,900.00	\$110,000.00	\$214,900.00
Subconsultants: Nobis Group			\$91,260.00	\$97,000.00	\$188,260.00
<b><i>Subconsultant Subtotal</i></b>			<b><i>\$228,660.00</i></b>	<b><i>\$207,000.00</i></b>	<b><i>\$435,660.00</i></b>

**REIMBURSABLE EXPENSES**

<u>Item</u>	<u>Agreement</u>	<u>Amendment No. 1</u>	<u>Amendment No. 2</u>	<u>Amendment No. 3</u>	<u>Total</u>
Sewer Bypass & Camera Inspection			\$28,000.00		\$28,000.00
Mileage, postage and misc. expenses	\$1,500.00	\$500.00	\$1,000.00	\$1,750.00	\$4,750.00
<b><i>Direct Expense Subtotal</i></b>	<b><i>\$1,500.00</i></b>	<b><i>\$500.00</i></b>	<b><i>\$29,000.00</i></b>	<b><i>\$1,750.00</i></b>	<b><i>\$32,750.00</i></b>

**CONTRACT TOTALS**

	<u>Agreement</u>	<u>Amendment No. 1</u>	<u>Amendment No. 2</u>	<u>Amendment No. 3</u>	<u>Total Contract</u>
<b><i>TOTAL</i></b>	<b><i>\$381,200.00</i></b>	<b><i>\$70,000.00</i></b>	<b><i>\$517,160.00</i></b>	<b><i>\$626,640.00</i></b>	<b><i>\$1,595,000.00</i></b>

Note: Refer to Attachment C, amended and included herein

\*AN AMENDMENT WILL BE REQUESTED FOR THE REMAINDER OF THE REQUIRED TASKS NOTED IN THE SPREADSHEET ABOVE.

**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridge**  
**BL PDS Schedule Grouped by Area of Work**



WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
CNT	1	<b>Contract/Project Management</b>	Thu 9/29/22	Wed 9/12/29	2540.13d																				
CNT.MS	2	<b>Project Milestones</b>	Thu 9/29/22	Wed 9/12/29	2540.13d																				
CNT.MS.005	3	PRC Approval	Thu 9/29/22	Fri 9/30/22	1d	MassDOT.PC																			
CNT.MS.010	4	Issue Design Contract NTP	Wed 5/3/23	Wed 5/3/23	0d	MassDOT.PM 16																			
CNT.MS.020	5	PM Submits Advertising Documents to FAPRO	Mon 4/17/28	Mon 4/17/28	1d	MassDOT.PM 224,142,162,374,143,94																			
CNT.MS.030	6	Submit Mylar Title Sheet and Final Plans	Mon 4/17/28	Mon 4/17/28	0d	MassDOT.PM 5,142																			
CNT.MS.040	7	Prepare for Advertise	Tue 4/18/28	Fri 4/28/28	11d	MassDOT.PM 5,38,39																			
CNT.MS.050	8	Project Readiness Date	Fri 4/28/28	Fri 4/28/28	0d	MassDOT.PM 144,6,7																			
CNT.MS.060	9	Advertise Construction Contract	Sat 4/29/28	Sat 4/29/28	1d	MassDOT.PM 144,7																			
CNT.MS.070	10	Release Bid Documents	Wed 6/7/28	Wed 6/7/28	1d	MassDOT.PM 9,153,157																			
CNT.MS.080	11	Contractor Prepares Bids	Thu 6/8/28	Sat 7/8/28	31d	Consultants.Other 10																			
CNT.MS.090	12	Bid Opening	Tue 7/11/28	Tue 7/11/28	1d	MassDOT.PM 11																			
CNT.MS.100	13	Issue Construction Contract NTP	Tue 9/12/28	Tue 9/12/28	0d	MassDOT.PM 12FS+45d																			
CNT.MS.110	14	Scope of Service Complete	Wed 9/12/29	Wed 9/12/29	0d	MassDOT.PM 13FS+365d,17																			
PD	15	<b>Project Development</b>	Mon 4/3/23	Fri 4/28/28	1852.13d																				
PD.100	16	Review and Approve Consultant Proposal and Schedule	Mon 4/3/23	Wed 5/3/23	30d	MassDOT.PM 42																			
PD.200	17	Project Design Schedule Updates	Wed 1/31/24	Fri 4/28/28	1550d	Consultants.DES 16,7FF																			
HWY	18	<b>Design</b>	Fri 9/30/22	Fri 6/2/28	2072d																				
HWY.303	19	<b>Survey</b>	Wed 5/3/23	Tue 8/1/23	90d																				
HWY.303.010	20	Conduct Survey	Wed 5/3/23	Tue 8/1/23	90d	Consultants.Other 4																			
HWY.303.020	21	Submit Survey	Tue 8/1/23	Tue 8/1/23	0d	Consultants.Other 20																			
HWY.303.030	22	Review Survey	Tue 8/1/23	Tue 8/1/23	0d	Consultants.DES 21																			
HWY.303.040	23	Approval of Survey	Tue 8/1/23	Tue 8/1/23	0d	Consultants.DES 22																			
HWY.200	24	<b>Functional Design Report</b>	Tue 3/11/25	Tue 2/3/26	329.88d																				
HWY.200.010	25	Prepare Functional Design Report	Tue 3/11/25	Sun 6/8/25	90d	Consultants.DES 4,48,50																			
HWY.200.020	26	Submit Functional Design Report	Wed 11/5/25	Wed 11/5/25	0d	Consultants.DES 25,77SS																			
HWY.200.030	27	Review Functional Design Report	Wed 11/5/25	Tue 2/3/26	90d	MassDOT.HW 26																			
HWY.200.040	28	Approval of Functional Design Report	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 27FF																			
HWY.220	29	<b>Design Justification Workbook (DJW)</b>	Tue 3/11/25	Tue 2/3/26	329.88d																				
HWY.220.010	30	Prepare Design Justification Workbook	Tue 3/11/25	Sun 6/8/25	90d	Consultants.DES 4,48,50																			
HWY.220.020	31	Submit Design Justification Workbook	Wed 11/5/25	Wed 11/5/25	0d	Consultants.DES 30,77																			
HWY.220.030	32	Review Design Justification Workbook	Wed 11/5/25	Tue 2/3/26	90d	MassDOT.HW 31																			
HWY.220.040	33	Complete Streets Engineer Concurrence (DJW)	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 32																			
HWY.220.050	34	District Project Development Concurrence (DJW)	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 32																			
HWY.220.060	35	Approval of Design Justification Workbook by Chief Engineer	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 32																			
HWY.220.070	36	Submit DJW for Administrator/Secretary Review	Sun 6/8/25	Sun 6/8/25	0d	MassDOT.HW 30																			
HWY.220.080	37	Review of DJW by Administrator/Secretary	Mon 6/9/25	Tue 7/8/25	30d	MassDOT.HW 36																			
HWY.220.090	38	Approval of Design Justification Workbook by FHWA	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 35,34,33																			
HWY.220.100	39	Approval of Design Justification Workbook by Secretary/Administr	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.HW 35,34,33,37																			
HWY.250	40	<b>Pre-25% Design</b>	Mon 2/27/23	Mon 3/10/25	742.13d																				
HWY.250.010	41	Prepare and Submit Draft Project Scoping Checklist	Mon 2/27/23	Tue 2/28/23	1d	MassDOT.PM 3FS+150d																			
HWY.250.020	42	Project Scoping Meeting	Fri 3/31/23	Mon 4/3/23	1d	MassDOT.PM 54FS+10d,66,227,41																			
HWY.250.030	43	Prepare and Submit Final Project Scoping Checklist	Mon 4/3/23	Sat 2/3/24	306d	MassDOT.PM 42																			
HWY.250.040	44	Develop Reasonable Alternatives and Alternative Analysis	Sat 2/3/24	Sat 2/24/24	21d	Consultants.DES 43																			
HWY.250.050	45	Prepare Pre-25% OTS Conceptual Design Package	Sat 2/24/24	Mon 3/25/24	30d	Consultants.DES 44																			
HWY.250.060	46	Submit Pre-25% OTS Conceptual Design Package	Wed 3/27/24	Wed 3/27/24	1d	Consultants.DES 45,58FS+10d,62FS+10d																			
HWY.250.070	47	Schedule Pre-25% OTS Review Meeting	Thu 3/28/24	Thu 4/11/24	15d	MassDOT.PM 46																			
HWY.250.080	48	Conduct Pre-25% OTS Review Meeting	Fri 4/12/24	Fri 4/12/24	1d	MassDOT.PM 47,64																			
HWY.250.090	49	Schedule Public Information Meeting	Sat 4/13/24	Mon 3/10/25	332d	MassDOT.PM 48																			

Task Milestone Summary Critical Path Path Successor Normal Task Path Successor Summary Task Path Successor Milestone Task

**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridge**  
 BL PDS Schedule Grouped by Area of Work



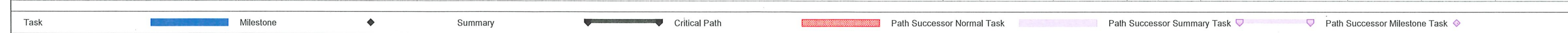
WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
HWY.250.100	50	Conduct Public Information Meeting	Mon 3/10/25	Mon 3/10/25	0d	MassDOT.PM 49																			
HWY.275	51	<b>Traffic and Safety</b>	Fri 9/30/22	Fri 9/30/22	0d																				
HWY.275.100	52	<b>Intersection Control Evaluation (ICE)</b>	Fri 9/30/22	Fri 9/30/22	0d																				
HWY.275.200	65	<b>Roadway Safety Audit (RSA)</b>	Fri 9/30/22	Fri 9/30/22	0d																				
HWY.300	75	<b>25% Design Package</b>	Thu 8/7/25	Tue 3/17/26	222d																				
HWY.300.010	76	Prepare 25% Design Submission	Thu 8/7/25	Wed 11/5/25	90d	Consultants.DES 50,228,193FF+7d																			
HWY.300.020	77	Submit 25% Design Submission	Wed 11/5/25	Wed 11/5/25	0d	Consultants.DES 76,231,339,200,193FF																			
HWY.300.030	78	Send to FHWA (if PODI)	Wed 11/5/25	Wed 11/5/25	0d	MassDOT.PM 77																			
HWY.300.040	79	Review 25% Design Submission	Wed 11/5/25	Tue 2/3/26	90d	MassDOT.HW 77,201,78																			
HWY.300.050	80	All Sections 25% Design Comments sent to DE	Tue 2/3/26	Tue 2/3/26	0d	MassDOT.PM 79,341,233,28																			
HWY.300.060	81	Prepare 25% Design Responses	Tue 2/3/26	Tue 2/24/26	21d	Consultants.DES 80																			
HWY.300.070	82	Schedule Comment Resolution Meeting @25% (Full Team)	Tue 2/24/26	Tue 3/17/26	21d	MassDOT.PM 81																			
HWY.300.080	83	Comment Resolution Meeting @25% (Full Team)	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.PM 82																			
HWY.302	84	<b>Utility Coordination</b>	Tue 8/1/23	Fri 4/9/27	1347d																				
HWY.302.010	85	Subsurface Utility Exploration	Tue 8/1/23	Mon 10/30/23	90d	Consultants.DES 23																			
HWY.302.020	86	Schedule Utility Early Coordination Field Meeting	Tue 3/17/26	Tue 4/7/26	21d	Consultants.DES 85,83																			
HWY.302.030	87	Utility Early Coordination Field Meeting	Tue 4/7/26	Wed 4/8/26	1d	Consultants.DES 86																			
HWY.302.100	88	<b>Third Party Utility Coordination</b>	Wed 4/8/26	Fri 4/9/27	366d																				
HWY.350	97	<b>25% Design Public Hearing</b>	Wed 4/8/26	Mon 8/17/26	131d																				
HWY.350.352	98	<b>Prepare for 25% Design Public Hearing</b>	Wed 4/8/26	Sun 4/19/26	11d																				
HWY.350.352.062	99	Submit DPH Request to District Project Development	Wed 4/8/26	Wed 4/8/26	0d	MassDOT.PM 83SS,87,234																			
HWY.350.352.061	100	Concurrence by District Project Development	Wed 4/8/26	Wed 4/8/26	0d	MassDOT.PM 99																			
HWY.350.352.010	101	Prepare Hearing Notice	Wed 4/8/26	Wed 4/15/26	7d	MassDOT.PM 87,234,100																			
HWY.350.352.020	102	Submit Hearing Notice	Wed 4/15/26	Wed 4/15/26	0d	MassDOT.PM 101																			
HWY.350.352.050	103	Send DPH Request to Section Director	Wed 4/15/26	Thu 4/16/26	1d	MassDOT.PM 102																			
HWY.350.352.060	104	Approval by Section Director	Thu 4/16/26	Sun 4/19/26	3d	MassDOT.PM 103																			
HWY.350.353	105	<b>Conduct 25% Design Public Hearing</b>	Sun 4/19/26	Mon 8/17/26	120d																				
HWY.350.353.010	106	Schedule Public Hearing	Sun 4/19/26	Sat 7/18/26	90d	MassDOT.PM 104																			
HWY.350.353.020	107	Conduct Public Hearing	Sat 7/18/26	Sat 7/18/26	0d	MassDOT.PM 106																			
HWY.350.353.030	108	Respond to Comments (DPH)	Sat 7/18/26	Mon 8/17/26	30d	MassDOT.PM 107																			
HWY.400	109	<b>75% Design Package</b>	Mon 8/17/26	Fri 4/9/27	235d																				
HWY.400.010	110	Prepare 75% Design Submission	Mon 8/17/26	Tue 12/15/26	120d	Consultants.DES 108																			
HWY.400.020	111	Submit 75% Design Submission	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES 110,208,332																			
HWY.400.030	112	Review 75% Design Submission	Tue 12/15/26	Mon 3/15/27	90d	MassDOT.HW 111																			
HWY.400.040	113	All Sections 75% Design Comments sent to DE	Mon 3/15/27	Mon 3/15/27	0d	MassDOT.HW 112,120																			
HWY.400.050	114	Prepare 75% Design Responses	Mon 3/15/27	Sun 4/4/27	20d	Consultants.DES 113																			
HWY.400.060	115	Schedule Comment Resolution Meeting @75% (Full Team)	Sun 4/4/27	Fri 4/9/27	5d	MassDOT.PM 114																			
HWY.400.070	116	Comment Resolution Meeting @75% (Full Team)	Fri 4/9/27	Fri 4/9/27	0d	MassDOT.PM 212,115																			
HWY.428	117	<b>75% Contract Time Determination</b>	Mon 8/17/26	Mon 3/15/27	210d																				
HWY.428.010	118	Prepare 75% Contract Time Determination	Mon 8/17/26	Wed 9/16/26	30d	Consultants.DES 110SS,91																			
HWY.428.020	119	Submit 75% Contract Time Determination	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES 118,111SS																			
HWY.428.030	120	Review 75% Contract Time Determination	Tue 12/15/26	Mon 3/15/27	90d	MassDOT.PC 119																			
HWY.450	121	<b>100% Design Package</b>	Fri 4/9/27	Wed 12/15/27	250.13d																				
HWY.450.010	122	Prepare 100% Design Submission	Fri 4/9/27	Wed 6/23/27	75d	Consultants.DES 116																			
HWY.450.020	123	Submit 100% Design Submission	Sat 8/28/27	Sat 8/28/27	0d	Consultants.DES 122,336,272																			
HWY.450.030	124	Review 100% Design Submission	Sun 8/29/27	Fri 11/26/27	90d	MassDOT.HW 123																			
HWY.450.040	125	All Sections 100% Design Comments sent to DE	Fri 11/26/27	Fri 11/26/27	0d	MassDOT.HW 124,132																			
HWY.450.050	126	Prepare 100% Design Responses	Sat 11/27/27	Fri 12/10/27	14d	Consultants.DES 125																			
HWY.450.060	127	Schedule Comment Resolution Meeting @100% (Full Team)	Sat 12/11/27	Wed 12/15/27	5d	MassDOT.PM 126																			

Task █ Milestone ◆ Summary ▬ Critical Path ▬ Path Successor Normal Task ▬ Path Successor Summary Task ▬ Path Successor Milestone Task ◆

**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridg**  
**BL PDS Schedule Grouped by Area of Work**



WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
HWY.450.070	128	Comment Resolution Meeting @100% (Full Team)	Wed 12/15/27	Wed 12/15/27	0d	MassDOT.PM	127																		
HWY.450.458	129	100% Contract Time Determination	Fri 4/9/27	Mon 11/29/27	234.13d																				
HWY.450.458.010	130	Prepare 100% CTD utilizing PUC Form durations	Fri 4/9/27	Sun 5/9/27	30d	Consultants.DES	122SS,93,96																		
HWY.450.458.020	131	Submit 100% Contract Time Determination	Sat 8/28/27	Sat 8/28/27	0d	Consultants.DES	130,123SS																		
HWY.450.458.030	132	Review 100% Contract Time Determination	Sun 8/29/27	Fri 11/26/27	90d	MassDOT.PC	131																		
HWY.450.458.040	133	Request Construction Duration IOM from Area Engineer	Mon 11/29/27	Mon 11/29/27	1d	MassDOT.PM	132																		
HWY.800	134	PS&E Submittal	Mon 11/29/27	Fri 6/2/28	186.88d																				
HWY.800.001	135	Request Federal Aid Number from FAPRO	Mon 11/29/27	Mon 11/29/27	1d	MassDOT.PM	124																		
HWY.800.002	136	FAPRO provides Federal Aid Number	Tue 11/30/27	Wed 12/29/27	30d	MassDOT.FAPO	135																		
HWY.800.010	137	Prepare PS&E Submission	Mon 1/10/28	Fri 3/10/28	60d	Consultants.DES	128,220																		
HWY.800.020	138	Submit PS&E Submission	Fri 3/10/28	Fri 3/10/28	0d	Consultants.DES	137,136																		
HWY.800.030	139	Review PS&E Submission	Fri 3/10/28	Fri 3/17/28	7d	MassDOT.PM	138																		
HWY.800.040	140	Send PS&E to FHWA (If Required)	Fri 3/10/28	Mon 3/13/28	1d	MassDOT.PM	138																		
HWY.800.050	141	FHWA Review PS&E Submission (If Required)	Mon 3/13/28	Wed 4/12/28	30d	Agencies.FHWA	140																		
HWY.800.060	142	Approval of PS&E Submission	Wed 4/12/28	Wed 4/12/28	0d	MassDOT.HW	139,141																		
HWY.800.070	143	Prepare Advertising Documents for FAPRO	Fri 3/10/28	Tue 3/21/28	11d	MassDOT.PM	138																		
HWY.800.080	144	Review Advertising Documents by FAPRO	Tue 4/18/28	Fri 4/28/28	11d	MassDOT.FAPO	5																		
HWY.800.090	145	Prepare Draft Contract Documents for Specs	Wed 4/12/28	Wed 4/26/28	14d	Consultants.DES	142																		
HWY.800.100	146	Submit Draft Contract Documents to Specs	Wed 4/26/28	Wed 5/3/28	1d	MassDOT.PM	145																		
HWY.800.110	147	Ready for Initial Review	Wed 5/3/28	Fri 5/5/28	2d	MassDOT.Specification	146																		
HWY.800.120	148	Initial Review of Contract Documents By Specs	Fri 5/5/28	Wed 5/17/28	8d	MassDOT.Specification	147																		
HWY.800.130	149	Prepare Bid Documents - Rev 1	Wed 5/17/28	Fri 5/19/28	2d	Consultants.DES	148																		
HWY.800.140	150	Submit Bid Documents to Specs - Rev 1	Fri 5/19/28	Fri 5/19/28	0d	MassDOT.PM	149																		
HWY.800.150	151	Ready For Final Review	Fri 5/19/28	Tue 5/23/28	2d	MassDOT.Specification	150																		
HWY.800.160	152	Final Review of Bid Documents	Tue 5/23/28	Fri 5/26/28	3d	MassDOT.Specification	151																		
HWY.800.170	153	Prepare CDSP Bid Package	Fri 5/26/28	Fri 6/2/28	5d	MassDOT.Specification	152																		
HWY.800.180	154	Prepare Final Plans for Plans and Records	Wed 4/12/28	Wed 4/26/28	14d	MassDOT.Specification	142																		
HWY.800.190	155	Submit Final Plans for Plans and Records	Wed 4/26/28	Thu 4/27/28	1d	MassDOT.Specification	154																		
HWY.800.200	156	Review Final Plans by Plans and Records	Thu 4/27/28	Thu 5/11/28	14d	MassDOT.Specification	155																		
HWY.800.210	157	Approve Final Plans by Plans and Records	Thu 5/11/28	Thu 5/11/28	0d	MassDOT.Specification	156																		
HWY.800.807	158	PS&E Contract Time Determination	Mon 1/10/28	Fri 4/14/28	95.13d																				
HWY.800.807.010	159	Prepare PS&E CTD utilizing PUC Form durations	Mon 1/10/28	Tue 1/25/28	15d	Consultants.DES	132,137SS																		
HWY.800.807.020	160	Submit PS&E CTD utilizing PUC Form durations	Tue 1/25/28	Wed 1/26/28	1d	Consultants.DES	159																		
HWY.800.807.030	161	Review PS&E CTD utilizing PUC Form durations	Fri 3/10/28	Sat 3/25/28	15d	MassDOT.PC	160,138																		
HWY.800.807.040	162	Area Engineer Provides Construction Duration IOM to PM	Mon 3/27/28	Fri 4/14/28	15d	MassDOT.CON	161,133																		
BRD	163	Bridge Design	Thu 9/29/22	Mon 1/10/28	1929d																				
BRD.705	164	Preliminary Structures Report	Mon 9/29/25	Mon 9/29/25	0d																				
BRD.706	170	Bridge Type Selection Worksheet	Thu 9/29/22	Tue 5/6/25	950d																				
BRD.706.010	171	Prepare Type Selection Worksheet	Thu 9/29/22	Sat 10/29/22	30d	Consultants.DES																			
BRD.706.020	172	Submit Type Selection Worksheet	Sat 10/29/22	Sat 10/29/22	0d	Consultants.DES	171																		
BRD.706.030	173	Review Type Selection Worksheet	Sat 10/29/22	Mon 11/28/22	30d	MassDOT.BRD	172																		
BRD.706.040	174	Send Type Selection Worksheet Comments to DE	Mon 11/28/22	Mon 11/28/22	0d	MassDOT.PM	173																		
BRD.706.041	175	Prepare Type Selection Worksheet Rev1	Mon 11/28/22	Fri 5/19/23	172d	Consultants.DES	174																		
BRD.706.042	176	Submit Type Selection Worksheet Rev1	Fri 5/19/23	Fri 5/19/23	0d	Consultants.DES	175																		
BRD.706.043	177	Review Type Selection Worksheet Rev1	Fri 5/19/23	Sun 6/18/23	30d	MassDOT.BRD	176																		
BRD.706.044	178	Prepare Type Selection Worksheet Rev2	Sun 6/18/23	Mon 4/7/25	659d	Consultants.DES	177																		
BRD.706.045	179	Submit Type Selection Worksheet Rev2	Mon 4/7/25	Mon 4/7/25	0d	Consultants.DES	178																		
BRD.706.046	180	Review Type Selection Worksheet Rev2	Mon 4/7/25	Tue 5/6/25	29d	MassDOT.BRD	179																		
BRD.706.050	181	Approval of Type Selection Worksheet	Tue 5/6/25	Tue 5/6/25	0d	MassDOT.BRD	180																		



**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridge**  
**BL PDS Schedule Grouped by Area of Work**



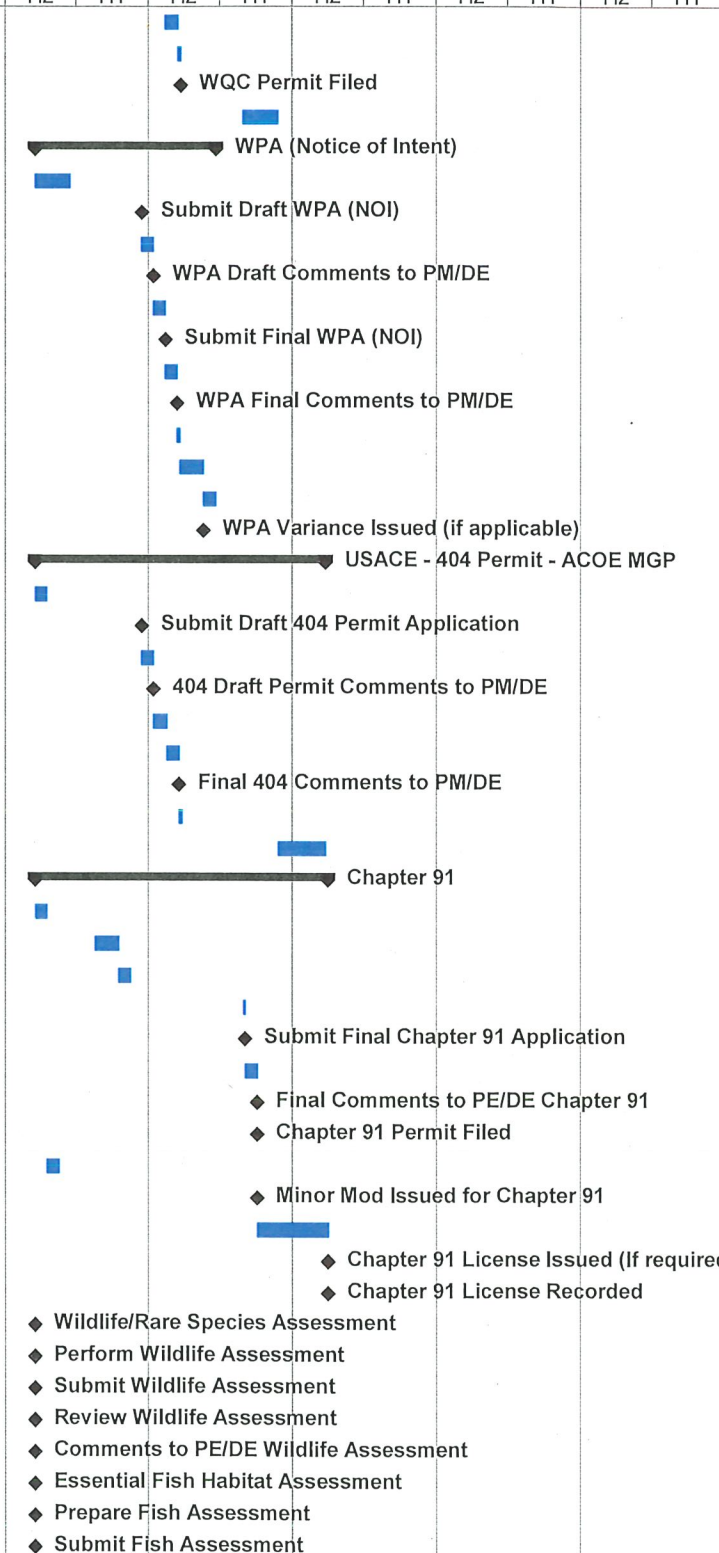
WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
ENV.151.010	231	Perform 25% Environmental Coordination	Mon 4/3/23	Fri 6/2/23	60d	Consultants.DES 42																			
ENV.151.020	232	Submit 25% Environmental Coordination	Wed 11/5/25	Wed 11/5/25	0d	Consultants.DES 77SS,231																			
ENV.151.030	233	Review 25% Environmental Coordination	Wed 11/5/25	Tue 2/3/26	90d	MassDOT.ENV 232																			
ENV.151.040	234	Approve 25% Environmental Coordination for DPH	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.ENV 233,83																			
ENV.152	235	<b>Historic / Archeology (Section 106) Review</b>	Wed 11/5/25	Tue 2/3/26	90d																				
ENV.152.010	236	Conduct Historic Impact Analysis	Wed 11/5/25	Fri 12/5/25	30d	MassDOT.ENV 232,77																			
ENV.152.020	237	No Effect Finding Determined	Fri 12/5/25	Sun 1/4/26	30d	MassDOT.ENV 236																			
ENV.152.030	238	Submit No Effect Finding to Agency	Sun 1/4/26	Sun 1/4/26	0d	MassDOT.ENV 237																			
ENV.152.040	239	Agency Review of No Effect Finding	Sun 1/4/26	Tue 2/3/26	30d	Agencies.MHC 238																			
ENV.152.050	240	Sec 106 Approve No Effect Finding	Tue 2/3/26	Tue 2/3/26	0d	Agencies.MHC 239																			
ENV.173	241	<b>Section 4(f) De Minimis</b>	Wed 11/5/25	Mon 7/27/26	264d																				
ENV.173.010	242	Prepare 4(f) De Minimis	Wed 11/5/25	Fri 12/5/25	30d	MassDOT.ENV 232																			
ENV.173.020	243	Publication of Legal Notice	Fri 12/5/25	Sat 12/20/25	15d	MassDOT.ENV 242																			
ENV.173.021	244	Submit De Minimis	Sat 12/20/25	Sat 12/20/25	0d	MassDOT.ENV 243																			
ENV.173.030	245	Official w/Jurisdiction App of De Minimis	Sat 12/20/25	Sun 1/4/26	15d	Other.Municipality 244																			
ENV.173.040	246	FHWA Approval of De Minimis	Mon 1/5/26	Fri 1/9/26	5d	Other.Municipality 245																			
ENV.173.100	247	<b>Section 7 (Endangered Species Act)</b>	Tue 3/17/26	Mon 7/27/26	132d																				
ENV.173.100.1	248	Perform Section 7 Review	Tue 3/17/26	Sat 5/16/26	60d	Consultants.DES 234																			
ENV.173.100.2	249	Submit Section 7	Sat 5/16/26	Sat 5/16/26	0d	Consultants.DES 325,248																			
ENV.173.100.3	250	Review Section 7	Sat 5/16/26	Mon 6/15/26	30d	MassDOT.ENV 249																			
ENV.173.100.4	251	Comments to PE/DE for Section 7	Mon 6/15/26	Mon 6/15/26	0d	MassDOT.ENV 250																			
ENV.173.100.5	252	Review type-programatic or individual consultation for Section 7	Mon 6/15/26	Mon 7/27/26	30d	MassDOT.ENV 251																			
ENV.157	253	<b>NEPA-Categorical Exclusion (CE)</b>	Mon 8/17/26	Thu 8/5/27	353d																				
ENV.157.010	254	Prepare Categorical Exclusion	Mon 8/17/26	Wed 9/16/26	30d	Consultants.DES 108																			
ENV.157.020	255	Submit Categorical Exclusion	Fri 3/26/27	Fri 3/26/27	0d	Consultants.DES 254,111,305,330																			
ENV.157.030	256	Review Categorical Exclusion	Mon 6/21/27	Tue 7/6/27	15d	MassDOT.ENV 255,295																			
ENV.157.040	257	Environmental App of Programmatic CE	Tue 7/6/27	Tue 7/6/27	0d	MassDOT.ENV 256																			
ENV.157.050	258	Review Individual CE by FHWA	Tue 7/6/27	Thu 8/5/27	30d	Agencies.FHWA 256,240,257																			
ENV.157.060	259	FHWA Approval of Individual CE	Thu 8/5/27	Thu 8/5/27	0d	Agencies.FHWA 258,246,252																			
ENV.163	260	<b>MEPA (EENF &amp; EIR)</b>	Tue 3/17/26	Sat 8/28/27	529.13d																				
ENV.163.010	261	Prepare Environ. Justice Analysis	Tue 3/17/26	Thu 4/16/26	30d	Consultants.DES 234																			
ENV.163.020	262	Prepare MEPA ENF	Thu 4/16/26	Fri 8/14/26	120d	Consultants.DES 261																			
ENV.163.030	263	Prepare MEPA EIR	Thu 4/16/26	Fri 4/17/26	1d	Consultants.DES 234,261																			
ENV.163.031	264	Submit Draft EENF / EIR	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES 111FF																			
ENV.163.032	265	Review Draft EENF/EIR	Tue 12/15/26	Thu 1/14/27	30d	MassDOT.ENV 264																			
ENV.163.033	266	Submit Advance Notification	Thu 1/14/27	Sun 2/28/27	45d	MassDOT.ENV 265																			
ENV.163.040	267	Submit MEPA EENF	Mon 3/1/27	Mon 3/1/27	1d	MassDOT.ENV 266																			
ENV.163.050	268	Submit MEPA EIR	Sun 2/28/27	Sun 2/28/27	0d	MassDOT.ENV 266																			
ENV.163.060	269	Review MEPA EENF	Tue 3/2/27	Fri 4/30/27	60d	Agencies.MEPA 267																			
ENV.163.070	270	Review MEPA EIR	Sun 2/28/27	Thu 4/29/27	60d	Agencies.MEPA 268																			
ENV.163.080	271	MEPA Comments to PM/DE	Sat 5/1/27	Sat 8/28/27	120d	Agencies.MEPA 269,270																			
ENV.163.090	272	MEPA issued	Sat 8/28/27	Sat 8/28/27	0d	Agencies.MEPA 271																			
ENV.182	273	<b>Water Quality Certification (401)</b>	Tue 3/17/26	Fri 11/26/27	619.13d																				
ENV.182.005	274	Prepare Draft WQC	Tue 3/17/26	Thu 4/16/26	30d	234																			
ENV.182.010	275	Submit Draft WQC Application	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES 263,111,274																			
ENV.182.015	276	Review Draft WQC	Tue 12/15/26	Thu 1/14/27	30d	MassDOT.ENV 275																			
ENV.182.020	277	WQC Comments to PM/DE	Thu 1/14/27	Thu 1/14/27	0d	MassDOT.ENV 276																			
ENV.182.020.1	278	Prepare Final WQC	Thu 1/14/27	Sat 2/13/27	30d	Consultants.DES 277																			
ENV.182.020.2	279	Submit Final WQC	Sat 2/13/27	Sat 2/13/27	0d	Consultants.DES 278																			

Task Milestone Summary Critical Path Path Successor Normal Task Path Successor Summary Task Path Successor Milestone Task

**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridge**  
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WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
ENV.182.020.3	280	Review Final WQC	Sat 2/13/27	Wed 3/17/27	32d	Agencies.DEP	279																		
ENV.182.202.4	281	Revise WQC	Wed 3/17/27	Wed 3/24/27	5d	Consultants.DES	280																		
ENV.182.030	282	WQC Permit Filed	Wed 3/24/27	Wed 3/24/27	0d	MassDOT.ENV	281																		
ENV.182.040	283	WQC Permit Issued	Sun 8/29/27	Fri 11/26/27	90d	Agencies.DEP	282,272																		
ENV.177	284	<b>WPA (Notice of Intent)</b>	<b>Tue 3/17/26</b>	<b>Mon 6/21/27</b>	<b>461d</b>																				
ENV.177.010	285	Perform Field Work and Prepare Draft Application	Tue 3/17/26	Mon 6/15/26	90d	Consultants.DES	234																		
ENV.177.020	286	Submit Draft WPA (NOI)	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES	285,111																		
ENV.177.020.1	287	Review Draft WPA (NOI)	Tue 12/15/26	Thu 1/14/27	30d	MassDOT.ENV	286																		
ENV.177.020.200	288	WPA Draft Comments to PM/DE	Thu 1/14/27	Thu 1/14/27	0d	MassDOT.ENV	287																		
ENV.177.030	289	Prepare Final WPA (NOI)	Thu 1/14/27	Sat 2/13/27	30d	Consultants.DES	288																		
ENV.177.040	290	Submit Final WPA (NOI)	Sat 2/13/27	Sat 2/13/27	0d	Consultants.DES	289																		
ENV.177.050	291	Review Final WPA (NOI)	Sat 2/13/27	Mon 3/15/27	30d	MassDOT.ENV	290																		
ENV.177.050.1	292	WPA Final Comments to PM/DE	Mon 3/15/27	Mon 3/15/27	0d	MassDOT.ENV	291																		
ENV.177.060	293	WPA Permit Filed	Mon 3/15/27	Mon 3/22/27	5d	MassDOT.ENV	292																		
ENV.177.070	294	Municipality Review WPA (NOI)	Mon 3/22/27	Fri 5/21/27	60d	Agencies.LCC	293																		
ENV.177.080	295	Issue Order of Conditions	Fri 5/21/27	Mon 6/21/27	21d	Agencies.LCC	294																		
ENV.177.090	296	WPA Variance Issued (if applicable)	Fri 5/21/27	Fri 5/21/27	0d	Agencies.DEP	294																		
ENV.170	297	<b>USACE - 404 Permit - ACOE MGP</b>	<b>Tue 3/17/26</b>	<b>Sat 3/25/28</b>	<b>739.13d</b>																				
ENV.170.005	298	Prepare 404 Permit	Tue 3/17/26	Thu 4/16/26	30d	Consultants.DES	234																		
ENV.170.010	299	Submit Draft 404 Permit Application	Tue 12/15/26	Tue 12/15/26	0d	Consultants.DES	234,298,111																		
ENV.170.010.1	300	Review Draft 404 Permit Application	Tue 12/15/26	Thu 1/14/27	30d	Agencies.ACOE	299																		
ENV.170.020	301	404 Draft Permit Comments to PM/DE	Thu 1/14/27	Thu 1/14/27	0d	MassDOT.ENV	299,300																		
ENV.170.020.1	302	Submit Final 404 Permit Application	Thu 1/14/27	Wed 2/17/27	24d	MassDOT.ENV	301																		
ENV.170.020.2	303	Review Final 404 Permit Application	Wed 2/17/27	Fri 3/19/27	30d	Agencies.ACOE	302																		
ENV.170.020.3	304	Final 404 Comments to PM/DE	Fri 3/19/27	Fri 3/19/27	0d	Agencies.ACOE	303																		
ENV.170.030	305	404 Permit Filed	Fri 3/19/27	Fri 3/26/27	5d	Agencies.ACOE	301,304																		
ENV.170.040	306	404 Permit Issued	Sat 11/27/27	Sat 3/25/28	120d	Agencies.ACOE	305,330,252,283,295,240																		
ENV.181	307	<b>Chapter 91</b>	<b>Tue 3/17/26</b>	<b>Fri 3/31/28</b>	<b>745.13d</b>																				
ENV.181.005	308	Prepare Minor Mod	Tue 3/17/26	Thu 4/16/26	30d	Consultants.DES	234																		
ENV.181.010	309	Submit Draft Chapter 91 Application	Mon 8/17/26	Fri 10/16/26	60d	Consultants.DES	110SS																		
ENV.181.011	310	Review Draft Chapter 91	Fri 10/16/26	Sun 11/15/26	30d	MassDOT.ENV	309																		
ENV.181.012	311	Comments to PE/DE Chapter 91	Mon 8/30/27	Fri 9/3/27	5d	MassDOT.ENV	272,310																		
ENV.181.013	312	Submit Final Chapter 91 Application	Fri 9/3/27	Fri 9/3/27	0d	MassDOT.ENV	311																		
ENV.181.014	313	Review Final Chapter 91 Application	Sat 9/4/27	Sun 10/3/27	30d	Agencies.DEP	312																		
ENV.181.020	314	Final Comments to PE/DE Chapter 91	Sun 10/3/27	Sun 10/3/27	0d	Agencies.DEP	313																		
ENV.181.030	315	Chapter 91 Permit Filed	Sun 10/3/27	Sun 10/3/27	0d	MassDOT.ENV	311,314																		
ENV.181.031	316	Minor Mod Reviewed	Thu 4/16/26	Sat 5/16/26	30d	Agencies.DEP	308																		
ENV.181.040	317	Minor Mod Issued for Chapter 91	Sun 10/3/27	Sun 10/3/27	0d	Agencies.DEP	315,316																		
ENV.181.041	318	Chapter 91 License Reviewed	Mon 10/4/27	Fri 3/31/28	180d	Agencies.DEP	315																		
ENV.181.050	319	Chapter 91 License Issued (If required)	Fri 3/31/28	Fri 3/31/28	0d	Agencies.DEP	315,295,318,283,296																		
ENV.181.060	320	Chapter 91 License Recorded	Fri 3/31/28	Fri 3/31/28	0d	Agencies.DEP	319																		
ENV.184	321	<b>Wildlife/Rare Species Assessment</b>	<b>Tue 3/17/26</b>	<b>Tue 3/17/26</b>	<b>0d</b>																				
ENV.184.010	322	Perform Wildlife Assessment	Tue 3/17/26	Tue 3/17/26	0d	Consultants.DES	234																		
ENV.184.020	323	Submit Wildlife Assessment	Tue 3/17/26	Tue 3/17/26	0d	Consultants.DES	322																		
ENV.184.030	324	Review Wildlife Assessment	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.ENV	323																		
ENV.184.040	325	Comments to PE/DE Wildlife Assessment	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.ENV	324																		
ENV.185	326	<b>Essential Fish Habitat Assessment</b>	<b>Tue 3/17/26</b>	<b>Tue 3/17/26</b>	<b>0d</b>																				
ENV.185.010	327	Prepare Fish Assessment	Tue 3/17/26	Tue 3/17/26	0d	Consultants.DES	234																		
ENV.185.020	328	Submit Fish Assessment	Tue 3/17/26	Tue 3/17/26	0d	Consultants.DES	327,325																		

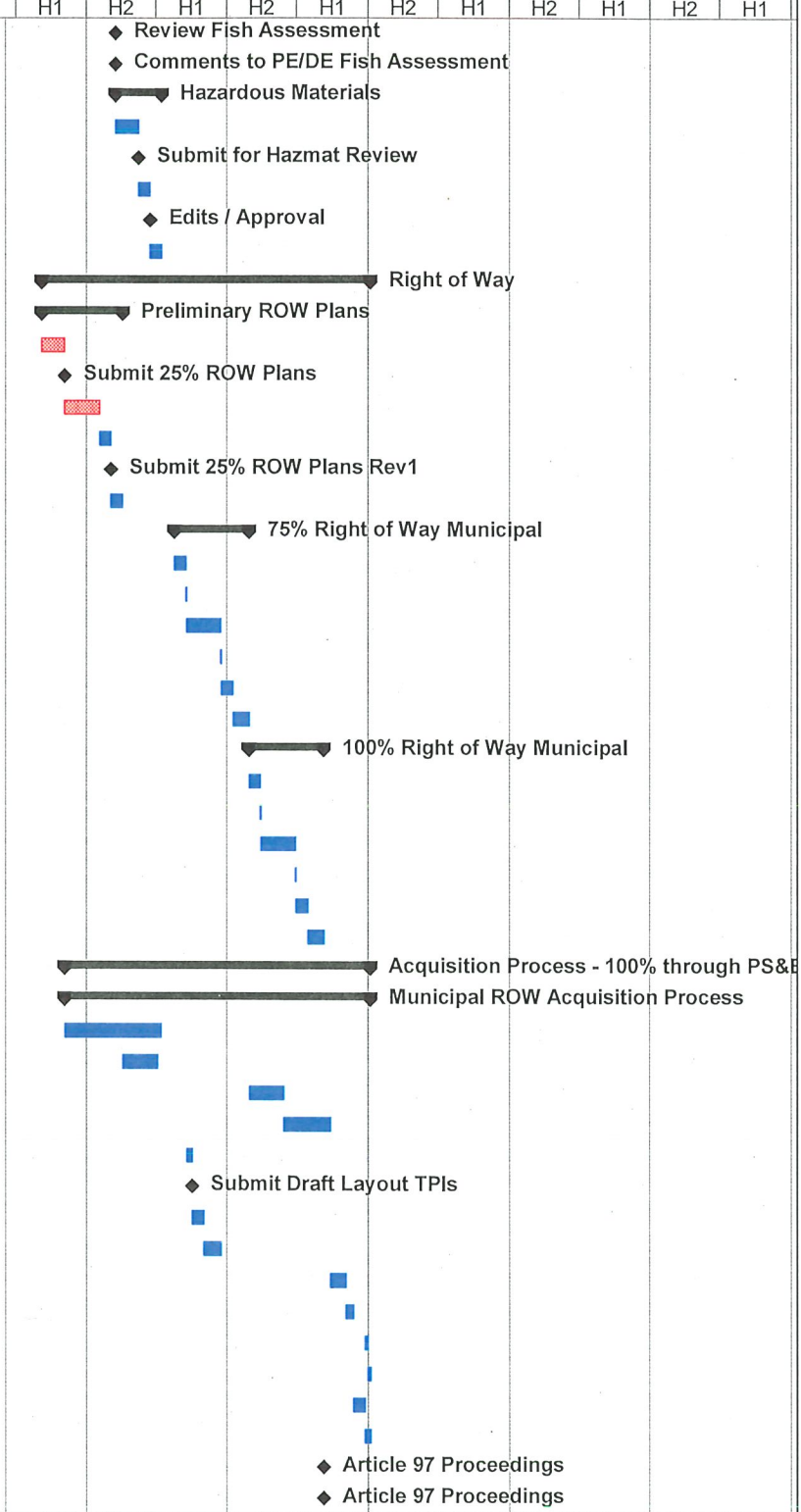


Task Milestone Summary Critical Path Path Successor Normal Task Path Successor Summary Task Path Successor Milestone Task

**Massachusetts Department of Transportation**  
**612870 Concord - Assabet River Multi-Use Trail and Bridge**  
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WBS	ID	Task Name	Start	Finish	Duration	Responsibility	Predecessors	2022		2023		2024		2025		2026		2027		2028		2029		2030	
								H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2	H1	H2
ENV.185.030	329	Review Fish Assessment	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.ENV	328																		
ENV.185.040	330	Comments to PE/DE Fish Assessment	Tue 3/17/26	Tue 3/17/26	0d	MassDOT.ENV	329																		
ENV.154	331	<b>Hazardous Materials</b>	Tue 3/17/26	Wed 7/15/26	120d																				
ENV.154.010	332	Complete Env. Assessment / Initial Inclusion of Spec. Prov. Items	Tue 3/17/26	Sat 5/16/26	60d	Consultants.DES	234																		
ENV.154.020	333	Submit for Hazmat Review	Sat 5/16/26	Sat 5/16/26	0d	Consultants.DES	332																		
ENV.154.030	334	Hazmat Review / Inclusion of SP Items	Sat 5/16/26	Mon 6/15/26	30d	MassDOT.ENV	333																		
ENV.154.040	335	Edits / Approval	Mon 6/15/26	Mon 6/15/26	0d	MassDOT.ENV	334																		
ENV.154.050	336	Perform pre-demo survey and issuing report	Mon 6/15/26	Wed 7/15/26	30d	MassDOT.ENV	335																		
ROW	337	<b>Right of Way</b>	Sat 9/6/25	Thu 1/6/28	852.13d																				
ROW.501	338	<b>Preliminary ROW Plans</b>	Sat 9/6/25	Sat 4/4/26	210d																				
ROW.501.010	339	Prepare 25% ROW Plans	Sat 9/6/25	Wed 11/5/25	60d	Consultants.DES	50,4,76FF																		
ROW.501.020	340	Submit 25% ROW Plans	Wed 11/5/25	Wed 11/5/25	0d	Consultants.DES	339																		
ROW.501.030	341	Review 25% ROW Plans	Wed 11/5/25	Tue 2/3/26	90d	MassDOT.ROW	340,201																		
ROW.501.030.1	342	Prepare 25% ROW Plans Rev1	Tue 2/3/26	Thu 3/5/26	30d	Consultants.DES	341																		
ROW.501.020.1	343	Submit 25% ROW Plans Rev1	Thu 3/5/26	Thu 3/5/26	0d	Consultants.DES	342																		
ROW.501.030.2	344	Review 25% ROW Plans Rev1	Thu 3/5/26	Sat 4/4/26	30d	MassDOT.ROW	343																		
ROW.510	345	<b>75% Right of Way Municipal</b>	Mon 8/17/26	Fri 2/26/27	193.13d																				
ROW.510.010	346	Prepare 75% ROW Plans Muni	Mon 8/17/26	Wed 9/16/26	30d	Consultants.DES	108,344																		
ROW.510.020	347	Submit 75% ROW Plans Muni	Wed 9/16/26	Thu 9/17/26	1d	Consultants.DES	346																		
ROW.510.030	348	Review 75% ROW Plans Muni	Thu 9/17/26	Wed 12/16/26	90d / and Other.Municipality	347																			
ROW.510.040	349	Send 75% ROW Comments to DE	Wed 12/16/26	Thu 12/17/26	1d / and Other.Municipality	348																			
ROW.510.050	350	Resubmission Required	Thu 12/17/26	Sat 1/16/27	30d	Consultants.DES	349																		
ROW.510.060	351	Approve 75% ROW Plans for Acquisition	Mon 1/18/27	Fri 2/26/27	30d / and Other.Municipality	350																			
ROW.512	352	<b>100% Right of Way Municipal</b>	Sat 2/27/27	Wed 9/8/27	194d																				
ROW.512.010	353	Prepare 100% ROW Plans Muni	Sat 2/27/27	Sun 3/28/27	30d	Consultants.DES	351																		
ROW.512.020	354	Submit 100% ROW Plans Muni	Mon 3/29/27	Mon 3/29/27	1d	Consultants.DES	353																		
ROW.512.030	355	Review 100% ROW Plans Muni	Tue 3/30/27	Sun 6/27/27	90d / and Other.Municipality	354																			
ROW.512.040	356	Send 100% ROW Commentws to DE	Mon 6/28/27	Mon 6/28/27	1d / and Other.Municipality	355																			
ROW.512.050	357	100% ROW Resubmission Required	Tue 6/29/27	Wed 7/28/27	30d	Consultants.DES	356																		
ROW.512.060	358	Approve 100% ROW Plans for Acquisition	Thu 7/29/27	Wed 9/8/27	30d / and Other.Municipality	357																			
ROW.502	359	<b>Acquisition Process - 100% through PS&amp;E</b>	Wed 11/5/25	Thu 1/6/28	792.13d																				
ROW.502.02	360	<b>Municipal ROW Acquisition Process</b>	Wed 11/5/25	Thu 1/6/28	792.13d																				
ROW.502.02.064	361	Perform Title Exams (All TPI)	Wed 11/5/25	Sun 7/12/26	249d	Other.Municipality	77																		
ROW.502.02.065	362	Hold Town Meeting (Verify Warrant Deadline)	Sat 4/4/26	Fri 7/3/26	90d	Other.Municipality	344																		
ROW.502.02.066	363	Contact Property Owners	Sat 2/27/27	Thu 5/27/27	90d	Other.Municipality	77,351																		
ROW.502.02.067	364	Perform Appraisals (All TPI)	Fri 5/28/27	Fri 9/24/27	120d	Other.Municipality	351,363																		
ROW.502.02.068	365	Prepare Draft Layout Taking Plans & Instrument (TPI)	Thu 9/17/26	Fri 10/2/26	15d	Consultants.DES	347																		
ROW.502.02.069	366	Submit Draft Layout TPIs	Fri 10/2/26	Fri 10/2/26	0d	Consultants.DES	365																		
ROW.502.02.070	367	Review Draft Layout TPIs	Fri 10/2/26	Sun 11/1/26	30d / and Other.Municipality	366																			
ROW.502.02.071	368	Approve Layout Taking Plans	Sun 11/1/26	Wed 12/16/26	45d / and Other.Municipality	367																			
ROW.502.02.072	369	Offer & Negotiations	Sat 9/25/27	Wed 11/3/27	40d	Other.Municipality	364,368																		
ROW.502.02.073	370	Municipal Approval, Record & File	Thu 11/4/27	Tue 11/23/27	20d	Other.Municipality	361,362,369																		
ROW.502.02.074	371	Submit Community Compliance Package	Fri 12/24/27	Thu 12/30/27	7d	Other.Municipality	370,373																		
ROW.502.02.075	372	Review Community Compliance Package	Fri 12/31/27	Thu 1/6/28	7d	MassDOT.ROW	371																		
ROW.502.02.076	373	Pay Award of Damages	Wed 11/24/27	Thu 12/23/27	30d	Other.Municipality	363,370																		
ROW.502.02.077	374	Issue ROW Certificate	Fri 12/24/27	Thu 1/6/28	10d	MassDOT.ROW	376,373																		
ROW.502.03	375	<b>Article 97 Proceedings</b>	Wed 9/8/27	Wed 9/8/27	0d		358																		
ROW.502.03.010	376	Article 97 Proceedings	Wed 9/8/27	Wed 9/8/27	0d	MassDOT.ROW	351																		



Task █ Milestone ◆ Summary █ Critical Path █ Path Successor Normal Task █ Path Successor Summary Task ◆ Path Successor Milestone Task ◆